#### Task Book for the Positions of:

## AGENCY ADMINISTRATOR (Working, Journey, Advanced, Low, Moderate, High)

**May 2019** 

Task Book Assigned To:	
Trainee's Name:	_
Home Unit/Agency:	_
Home Unit Phone Number:	_
Task Book Initiated By:	
Official's Name:	_
Home Unit Title:	_
Home Unit/Agency:	_
Home Unit Phone Number:	_
Home Unit Address:	_
Date Initiated:	_

The material contained in this book accurately defines the performance expected of the position for which it was developed. This task book is approved for use as a position qualification document in accordance with the instructions contained herein.

# Verification/Certification of Completed Task Book for the Position of:

# AGENCY ADMINISTRATOR (Working, Journey, Advanced, Low, Moderate, High)

## Final Evaluator's Verification To be completed **ONLY** when you are recommending the trainee for certification. has successfully performed I verify that (trainee name) as a trainee by demonstrating all tasks for the position listed above and should be considered for certification in this position. All tasks are documented with appropriate initials. Final Evaluator's Signature: Final Evaluator's Printed Name: Home Unit Title: Home Unit/Agency: Home Unit Phone Number: \_\_\_\_\_ Date: \_\_\_\_\_ **Agency Certification** I certify that (trainee name) has met all requirements for qualification in the above position and that such qualification has been issued. Certifying Official's Signature: Certifying Official's Printed Name: \_\_\_\_\_\_ Title: \_\_\_\_\_\_ Home Unit/Agency: \_\_\_\_\_ Home Unit Phone Number: \_\_\_\_\_ Date: \_\_\_\_\_

This document is posted at the WFM RD&A Website: https://wfmrda.nwcg.gov/line officer resources.php

# WILDFIRE AND PRESCRIBED FIRE AGENCY ADMINISTRATOR POSITION TASK BOOK

Agency Administrators (AA) must be prepared to make critical and informed wildland fire management decisions related to land and assets under their span of authority. Classroom training is a good foundation, however there is no substitute for quality experience to demonstrate and practice the practical application of classroom training.

In order to act as an AA on a wildfire or prescribed fire the AA or Line Officer must be certified at the Level appropriate for the complexity of the incident or prescribed fire. The Regional Forester has responsibility for certification of Agency Administrator qualifications. Chapter 5 of the 2019 Interagency Standards for Fire and Fire Aviation (Redbook) provides more information about the Agency Administrator Certification Program. (https://www.nifc.gov/policies/pol\_ref\_redbook.html).

This Task Book is being piloted for field season 2019, comments and feedback is welcomed. Please provide comments to this document for inclusion in the 2020 version. Feedback can be provided here

This is NOT an NWCG task book, certification and management of the regional task books will be administered by the Regional Line Officer Team. It is the responsibility of the Regional Forester or their delegate to initiate the Qualification Record not the Fire Management Officer for the AA candidate.

#### **OBJECTIVES:**

The objective of the AA Task Book is to and enhance knowledge, skills and abilities to perform in the role as an Agency Administrator. The goal is to increase line officer's understanding of concepts and principles in alignment with incident or project complexity. This is achieved by:

- Allowing the AA trainee to work through the various aspects of either wildfire incident or prescribed fire project with an experienced Coach as an advisor.
- Allowing AA trainees to participate in Coach/Shadow team assignments.
- The Task Book provides consistency for the Agency Administrator Coach/Evaluator to evaluate trainees and document their demonstrated abilities to achieve the core competencies, which will be used as a component to achieve the next level certification.
- Provide consistency for the Agency Administrators Coach/Evaluator to evaluate trainees and document their demonstrated abilities to achieve the core competencies used as a component for the next level of certification
- Apply policy and classroom training on actual wildfire incidents and prescribed fire projects under the oversight of an evaluator/coach.

The Task Book is organized around the core competencies identified in the Red Book and listed below for reference.

- Risk Management
- Wildfire response and incident management processes
- WFDSS/IFTDSS and other decision support tools
- Fuels management and prescribed fire processes
- Fire Prevention, mitigation, and education processes

- Social, political, economic and environmental impacts of wildland fire management activities
- Collaboration with partners and stakeholders
- Fiscal responsibility

The Pathways Diagram for Wildfire or Prescribed fire outline prerequisites for each certification level as well as recommended/optional learning opportunities and currency requirements. They can be found on the <u>Decision Support Toolbox</u>.

#### **PROGRAM GUIDANCE:**

Each Region should establish a Regional Coordinator responsible for implementation of the AA certification program throughout the year. The Coordinator will maintain a list of qualified AA's (and levels), Coaches, Trainees, and their availability, ordering will occur through ROSS as a name request. The following are helpful suggestions for successful implementation:

- A Regional LOT may review AA trainee documentation and make certification recommendations to the Regional Forester.
- Identify AA Coaches and priority trainees preseason.

#### **ELIGIBILITY-**

The AA Task Book can be initiated for any Line Officer, Agency Administrator, or delegated "actings" who are seeking certification to approve wildfire and/or prescribed fire decision documents. AA certification is also available as a career development tool at the discretion of the Regional Forester and Forest Supervisor. Criteria to be a trainee include:

- AA on unit that the fire is occurring or planned, and has not met core training requirements.
- An individual currently serving as a federal AA with fire management responsibilities.
- An individual the agency is training or has the potential to be an AA.
- Is seeking to enhance their knowledge and responsibilities as an AA responsible for fire management (wildfire or prescribed) in a practical application setting;
- The person also must have become eligible for the program in accordance with Interagency Standards for Fire and Fire Aviation Operations training requirements (Redbook Chapter 5).

#### **ROLE DURING WILDFIRE INCIDENTS**

• The role of the Evaluator/Coach is to advise and support (but not replace) the AA as they work through the various aspects of a wildfire incident. An Evaluator/Coach allows the AA to be the decision maker while providing the oversight that allows the AA to gain the knowledge and understanding of their roles and responsibilities as described in the Interagency Standards for Fire and Aviation Operations – RedBook – Chapter 5.

#### ROLE DURING PRESCRIBED FIRE

The role of the coach/evaluator differs slightly for the management of prescribed fire. When the complexity level of a prescribed fire exceeds an AA's certification, an appropriately certified AA will be assigned, they must approve: the overall plan (Element 1: Signature Page); the Complexity Analysis (Element 3: Complexity Analysis Summary and Final Complexity); the Ignition Authorization (Element 2A: Agency Administrator

Ignition Authorization) and provide mentoring/coaching to the units AA. While the Authorization to Ignite a prescribed fire must be approved by an appropriately certified AA the Line Officer with authority over their assigned unit will still retain final authority to authorize or prohibit the ignition based on their judgement regardless of their certification level. A coach allows the AA to be the decision maker when it comes to initiation of the project while providing the oversight that allows the AA trainee to gain the knowledge and understanding of their roles and responsibilities as described in the Interagency Standards for Fire and Aviation Operations – RedBook – Chapter 5.

#### INCIDENT/EVENT CODING

Each task has a code associated with the type of training assignment where the task may be completed. While tasks can be performed in any situation, they must be evaluated on the specific type of incident/event for which they are coded. For example, tasks coded W must be evaluated on a wildfire. Performance of any task on other than the designated assignment is not valid for qualification. The codes are defined as:

**O** = **Other**: Task can be completed in any situation (classroom, simulation, daily job, incident, prescribed fire, etc.). Supervisor of record provides oversight of these tasks.

**I = Incident**: Task must be performed on an incident managed under the Incident Command System (ICS). Examples include wildland fire, structural fire, oil spill, search and rescue, hazardous material, and an emergency or non-emergency (planned or unplanned) event.

**W** = **Wildfire**: Task must be performed on a wildfire incident.

**RX** = **Prescribed fire**: Task must be performed on a prescribed fire incident.

**W/RX** = **Wildfire OR prescribed fire**: Task must be performed on a wildfire OR prescribed fire incident.

**R** = **Rare event**: Rare events such as accidents, injuries, vehicle or aircraft crashes occur infrequently and opportunities to evaluate performance in a real setting are limited. The evaluator should determine, through interview, if the trainee would be able to perform the task in a real situation.

Tasks within the PTB are numbered sequentially; however, the numbering does NOT indicate the order in which the tasks need to be performed or evaluated. The bullets under each numbered task are examples or indicators of items or actions related to the task. The purpose of the bullets is to assist the evaluator in evaluating the trainee; the bullets are not all-inclusive. Evaluate and initial ONLY the numbered tasks. DO NOT evaluate and initial each individual bullet.

#### INSTRUCTIONS FOR THE POSITION TASK BOOK EVALUATION RECORD

#### **Evaluation Record #**

Each evaluator will need to complete an Evaluation Record. Each Evaluation Record should be numbered sequentially. Place this number at the top of the Evaluation Record page and also use it in the column labeled "Evaluation Record #" for each numbered task the trainee has satisfactorily performed.

#### **Trainee Information**

Print the trainee's name, position on the incident/event, home unit/agency, and the home unit/agency address and phone number.

#### **Evaluator Information**

Print the Evaluator's name, position on the incident/event, home unit/agency, and the home unit/agency address and phone number.

#### **Incident/Event Information**

Incident/Event Name: Print the incident/event name. Reference: Enter the incident code and/or fire code.

**Duration:** Enter inclusive dates during which the trainee was evaluated.

**Incident Kind:** Circle the kind of incident and specify if other (ex: search and rescue, flood, etc.).

Location: Enter the geographic area, agency, and state.

Management Type or Prescribed Fire Complexity Level: Circle the ICS organization level or the prescribed fire complexity level.

#### **Evaluator's Recommendation**

For 1-4, initial only one line as appropriate; this will allow for comparison with your initials in the Qualifications Record.

**Comments:** Additional information specific to the evaluator's recommendation. The evaluator should note any deficiencies, additional assignment needs, or additional focus areas that were identified. Record additional remarks/recommendations on an Individual Performance Evaluation, or by attaching an additional sheet to the Evaluation Record.

Evaluator's Signature: Sign here to authenticate your recommendations.

**Date:** Document the date the Evaluation Record is being completed.

Evaluator's Relevant Qualification (or agency certification): List your qualification or certification relevant to the trainee position you supervised.

**Note:** Evaluators must be either qualified in the position being evaluated or supervise the trainee; Final Evaluators must be qualified in the trainee position they are evaluating.

This task book contains the tasks for all Agency Administrator positions — Wildfire and Prescribed fire. The common tasks for all positions are listed first. The tasks specific to wildfire or prescribed fire are listed following the common tasks. If the trainee desires to qualify for more than one position covered in this task book, they will need to complete the position specific tasks for each position they are seeking.

Description: Successfully assume role of Agency Administrator and initiate position activities at the appropriate time according to the following behaviors

#### Common Tasks for AA's: WILDFIRE and PRESCRIBED FIRE TASK $\mathbf{C}$ EVAL. **EVALUATOR:** O RECORD **Initial & date** D upon completion $\mathbf{E}$ of task **BEHAVIOR:** Demonstrates program leadership: Core competencies: Risk Management; Wildfire Response and Incident Management Processes; WFDSS/IFTDSS and other decision support tools; Fuels Management and Prescribed Fire Processes; Fire Prevention, Mitigation and Education Processes, Fiscal Responsibility. O 1. Aware of manual direction guiding wildfire and prescribed fire – 5100 directives. 2. Ensures employees under their supervision $\mathbf{O}$ understand the intent of Forest Service Policy, Wildland Fire Foundational Doctrine, Risk management principles, Federal Wildland Fire Management Policy, Interagency Prescribed Fire Planning and implementation Guide, and application of the Cohesive Strategy. O 3. Knowledgeable of Interagency Standards for Fire and Fire Aviation Operations - 'Red Book' O 4. Knowledgeable of other supporting documentation supporting wildland fire management: Line Officer/Agency Administrator Reference for Wildland fire spatial fire management plan fire danger operating plan NEPA documents guiding prescribed fire implementation. Fire prevention plans, Cooperative education plans

	TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
5.	Aware of Policy Requirements and protocols regarding air quality standards, retardant application, management in special resource concern areas.	О		
6.	Ensures resource management objectives are identified to maintain a current fire management plan that identifies an accurate level of funding for wildland fire personnel.	О		
7.	<ul> <li>Knowledgeable of decision support tools to help inform preseason decision making:</li> <li>WFDSS – evacuation layer, fire history, values inventory, fire behavior modeling, etc</li> <li>IFTDSS – burn plan, risk assessment, fire behavior modeling, FTEM etc.</li> <li>Fire and smoke modeling applications.</li> </ul>	O		
8.	<ul> <li>Review and provide direction to resource staffs to actively engage and participate with preseason planning/implementation:</li> <li>WFDSS - spatial fire planning, values at risk, changes that could affect decision making on wildfire incidents.</li> <li>Participate in prescribed fire planning, as needed engage in prescribed fire implementation.</li> </ul>	O		
9.	Convene and participate in pre/post season workshops or AAR's for wildfire and/or prescribed fire.	О		
Co	EHAVIOR: Fire personnel meets qualifications are Competencies: Wildfire Response and Incident Management and Prescribed Fire Processes		_	
10	Demonstrates awareness of qualification requirements for their unit, including: IFPM or FSPM requirements for staff with regard to wildfire/prescribed fire.	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>11. Participate in local fire refreshers, providing line officer perspectives and leaders intent.</li> <li>Actively engaged with annual wildfire refreshers on home unit.</li> <li>Actively engaged and participates in prescribed fire burn boss refreshers.</li> </ul>	0		
12. Review safety policies, procedures and concerns with fire/aviation/fuel programs – discuss issues that could compromise safety of operations in the upcoming field season.	О		
BEHAVIOR: Interagency Coordination with Agency Representatives and Key Partners: Core Competencies: Risk Management; Fire prevention WFDSS/IFTDSS and other decision support tools, Soci management activities; Collaboration with partners and	n, mitiga al, politi	tion and educ	cation processes;
13. Provides discussion opportunities with key partners around Risk and what it means to wildfire management and prescribed fire implementation.	О		
14. Effectively engaged with partners around social and political concerns as they relate to economics and community impacts.	0		
BEHAVIOR: Integration of risk management proto Core Competencies: Risk Management	col.		I
15. Incorporates concepts of risk management and relationship to safety for all aspects of wildfire and prescribed fire management. Consider: air quality, mud slides, trail maintenance or other potential consequences after the fire is out. (Risk Management 101)	0		
16. Communicate early and often with local decision makers (city, county, state) and key stakeholders (utility companies, recreation and tourism, law enforcement) to manage uncertainty and inherent risks of wildfire and prescribed fire.	0		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
17. Actively monitors the fire situation and implementation, effectiveness of hazard mitigation, especially during periods of critical fire activity, high risk situations and implementation of prescribed burning.	О		
<ul> <li>18. Takes proactive steps to ensure that wildfire response and prescribed fire implementation are managed in an appropriate risk informed decision process.</li> <li>Coordination with appropriate partners or affected land owners</li> <li>Ensures documentation with WFDSS, IFTDSS, burn plan review, NEPA compliance, periodic risk assessment.</li> </ul> Tasks Specific to Wildfire AA Positions	0 8 - WO	ORKING	
BEHAVIOR: Engage in Preseason planning Core Competencies: Wildfire response and incident ma economic impacts of fire management activities; Collab			
19. Knowledgeable of wildfire operating plans – preparedness, prevention, fire restriction plans, staffing, fire danger, cooperative protection plans.	О		
20. Knowledgeable and aware of Line Officer/Agency Administrator Desk Reference and additional resources available to support AA's.	О		
<ul> <li>21. Activate and maintain WFDSS profile</li> <li>Activated for upcoming field season</li> <li>Assure appropriate staffs have accounts</li> </ul>	О		
22. Ensures unit staffing and training actions are sufficient through the year at a level commensurate to support local unit needs and contribute to regional or national needs.	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
23. Participate in annual local unit Type 3/4/5 IC/leader's intent meeting, and other unit fire meetings.	0		
<ul> <li>24. Engages in cooperator and/or scenario based meetings for preseason planning insure all agreements are in place prior to fire season</li> <li>Neighboring forests</li> <li>Agency partners/cooperators – tribal, state, county, etc.</li> <li>Non fire agency personnel as needed</li> <li>Regional staff</li> </ul>	0		
<ul> <li>25. Ensures spatial fire management plans are current and integrated in WFDSS.</li> <li>Ensure conversations are interdisciplinary approach.</li> </ul>	О		
26. Understand the process of the trade-off analysis to evaluate the potential strategies that are realistic for the management of fire on the local unit.	0		
27. Engage in meaningful risk assessment and risk decision making, consider alternatives (objectives, strategies and tactics) desired outcomes, respondent exposure, probability of success and values to be protected.	W		
BEHAVIOR: Managing wildfire response on assign	ed unit		
Core Competencies: Risk management		,	
28. Complete an incident risk assessment with key stakeholders and partner agencies to predetermine the optional response strategies for protecting values at risk.	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
29. Actively monitor the fire situation, implementation and effectiveness of hazard mitigation, take appropriate actions to safeguard incident responder and public safety.	W		
30. Conduct ongoing dialog on current incident situation with fire management staff to assess risk – short and long-term exposure.	W		
31. Coordinate wildfire documentation and the use of analytical outputs with adjacent land managers and cooperators to inform discussions and decision.	W		
32. Take proactive steps to ensure all wildfire response actions are managed in an appropriate, risk informed and effective manner.	W		
33. Ensures the complexity analysis is completed for wildfires at initial size up or through preplanned response plans.	W/O		
34. Participate and provide guidance in public fire information activities.	W		
35. Engage as needed or as situations dictate with senior line officers, political appointees, and/or congressional staff.	W		
BEHAVIOR: Engage in Preseason Planning Core Competencies: Wildfire response and incident ma economic impacts of fire management activities; Collaboration	anagement poration	nt response; S with partners	Social, political and stakeholders.
<ul> <li>36. Attend Agency Administrator Field Course for appropriate certification</li> <li>M-581</li> </ul>	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<b>BEHAVIOR: Managing wildfire response on assigno</b> Core Competencies: WFDSS/IFTDSS and other decision			tical tools
37. Assure the WFDSS decision documentation is tiered to Land Resource Management Plan.	W		
<ul> <li>38. Engage in the development and publication of the incident WFDSS documentation.</li> <li>Write clear incident objectives and requirements for operational implementation</li> <li>Discuss strategies for the incident and provide course of action.</li> <li>Consider alternatives against desired outcomes, exposure, probability of success and values to be protected.</li> <li>Participate in the discussion of relative risk, organizational assessment, values at risk.</li> </ul>	W		
39. Participate in organizational assessment to identify a 'recommended' team organization – document rational for either using the recommended organization or ordering something different.	W		
<ul> <li>40. Use decision support tools to inform decision documentation and specifically the rationale section:</li> <li>fire behavior models</li> <li>smoke models</li> <li>values inventory</li> <li>ground evacuation</li> <li>retardant avoidance</li> </ul>	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>41. Actively engage with analysts producing decision support products to inform decisions or discussions with internal/external partners, stakeholders or interested entities.</li> <li>Trade off analysis</li> <li>Values at risk</li> <li>Short term and long term fire behavior analytics</li> <li>Quantitative risk assessment</li> <li>Management Data Alignment Table (MDAT) (associated with RMA products) – tracking objectives from Forest Plan to the IAP.</li> </ul>	W		
42. Routinely update periodic assessment change the schedule so it is commensurate with management activities.	W		
BEHAVIOR: Managing wildfire response on assign	ed unit -	ordering IM	<b>I</b> T
Core competencies: Wildfire response and incident ma economic impacts of fire management activities, collab Fiscal responsibility, WFDSS/IFTDSS and other decisi	oration w	ith partners	
<ul> <li>43. Develop Delegation and Leaders Intent Letters that articulate clear objectives for incoming IMT – discuss with IC – provide consistent direction within the following documents:</li> <li>Leaders intent letter</li> <li>Delegation letter</li> <li>WFDSS decision documentation</li> </ul>	W		
44. Negotiate Type 3 IMT configuration to manage incident with the aid of Fire Management Staff.	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>45. Participate and deliver the line officer briefing package to the IMT -</li> <li>Briefing should be consistent with the Delegation, Leader Intent letter, WFDSS documentation.</li> <li>Clearly articulate incident objectives and ensure they are consistent with the LRMP.</li> <li>Communicate resource concerns – values at risk.</li> <li>Identify the key partners/stakeholders</li> <li>Identify key members of staff to work with IMT – IBA, READ etc.</li> <li>Political/social implications.</li> <li>Necessary contact information for staff personnel, law enforcement etc.</li> </ul>	W		
46. Actively monitor the fire situation, implementation and effectiveness of hazard mitigation, provide directional guidance and make risk based decisions to safeguard incident responders and public safety.	W		
47. Engage in meaningful risk assessment and risk decision, and consider alternatives (objectives, strategies and tactics) against desired outcomes, respondent exposure and probability of success, and values to be protected.	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<b>BEHAVIOR: Managing wildfire response on assign</b> Core Competencies: Wildfire response and incident ma economic impacts of fire management activities, collab fiscal responsibility.	nagemen	t processes;	Social, political,
<ul> <li>48. Conduct ongoing dialog on the current incident situation with the incident commander and fire management staff to assess risk.</li> <li>Participation in morning briefings</li> <li>Participation in pre-planning and planning meetings</li> <li>Meetings with IC</li> <li>Public meetings</li> </ul>	W		
49. Ensure IMT coordination with key external stakeholders, cooperators and partner agencies to assure two-way communication.	W		
50. Clearly conveys expectation to the IC, line officer, agency administrator representative, and FMO	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
54. Assure the periodic assessment in WFDSS is undertaken to validate earlier decisions and ongoing decision documentation.	W		
<ul> <li>55. Assure risk decision making is ongoing and in alignment with changing conditions – consider:</li> <li>Time of year</li> <li>Additional fires on home unit</li> <li>Regional or national preparedness levels</li> </ul>	W		
<ul> <li>56. Update and validate WFDSS decision when appropriate – communicate changes to IMT - consider:</li> <li>Costs</li> <li>Values at risk</li> <li>Planning area boundary</li> <li>Changing ownership</li> <li>Changes in complexity</li> </ul>	W		
57. Develop, approve and monitor implementation of turn back standards, suppression damage repair plans, and transition plans – include FMO, Resources Advisor and IMT personnel.	W		
<ul> <li>58. Is fully and actively engaged in development of transition plans (to include the positions necessary for residual incident organization) ie:</li> <li>Transition from IMT to IMT</li> <li>Transition from Type 1 or 2 IMT to Type 3 or home unit</li> </ul>	W		
<ul> <li>59. Prepare and deliver the IMT evaluation in coordination with key partners/stakeholders (if appropriate).</li> <li>Facilitate process to deal with substandard performance or conduct</li> </ul>	W		
60. Actively prepares for and participates in the IMT closeout at the end of the assignment.	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<b>BEHAVIOR: Managing wildfire response on assign</b> Core competencies: After Action Review (AAR). Wild response.			
61. Schedule and participate in After Action Reviews  – either during the incident or post incident.	W		
62. Ensure AAR's are being completed on the local unit throughout the fire season.	О		
63. Participate and provide Agency Administrator perspective to AAR discussion.	О		
<ul> <li>64. Ensure appropriate personnel are included in AAR's</li> <li>Post fire season AAR for entire unit</li> <li>AAR associated with management of IMT and affected area</li> <li>AAR associated with initial attack or locally managed incidents.</li> </ul>	O		
Tasks Specific to Wildfire AA Positions  BEHAVIOR: Demonstrates program leadership: Core competencies: Risk Management; Wildfire Responsesses; WFDSS/IFTDSS and other decision support Prescribed Fire Processes; Fire Prevention, Mitigation and Control of the Processes in the Proc	onse and tools; F	Incident Manuels Manager	nent and
Responsibility.  65. Provide oversight to landscape level risk assessments and compare them to the goals and objectives outlined in the Land Resource Management Plan (LRMP).	О		
66. Actively engages with other AA's to discuss and share information relevant to fire management topics – fostering a learning environment – wildfire/prescribed fire.	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
BEHAVIOR: Fire personnel meets qualifications an		· ·	
Core Competencies: Wildfire Response and Incident Management and Prescribed Fire Processes	lanageme	ent Processes	s, Fuels
<ul> <li>67. Aware of wildland fire qualifications the structure of fire management and how those qualifications support incident management teams, integration of IMT's on the home unit, prescribed fire implementation.</li> <li>Participates and is actively engages in preseason readiness reviews.</li> <li>Aware of prescribed fire implementation activities and associated qualifications.</li> </ul>	O		
68. Administers written delegation of authority to fire managers to act at the designated operational authority.			
BEHAVIOR: Interagency Coordination with Agence Representatives and Key Partners: Core Competencies: Risk Management; Fire prevention WFDSS/IFTDSS and other decision support tools, Social management activities; Collaboration with partners and	n, mitiga al, politic	tion and educ	cation processes;
69. Build decision maker and key stakeholder capacity to manage the uncertainties and inherent risks of fires. (For example preseason meetings with local elected officials and cooperators.)	О		
<ul> <li>70. Review interagency cooperative agreements to ensure effectiveness and efficiency.</li> <li>Treating fuels across all lands – implementation of Cohesive Strategy</li> <li>Fire protection agreements</li> </ul>	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>71. Coordinate and encourage agency partners to participate and engage in Landscape Fire Risk Assessments.</li> <li>Demonstrate awareness and implementation of Landscape fire risk assessment.</li> <li>Implement risk assessment information help guide incident objectives and leaders intent for wildfire management regardless of land ownership.</li> <li>Implement risk assessment information to guide prescribed fire planning and implementation activities.</li> <li>Use decision support tools to enhance risk assessments (WFDSS/IFTDSS)</li> </ul>	O		
<ul> <li>72. Demonstrates and implements an understanding of the Cohesive Strategy.</li> <li>Manages wildfire with the intent of all hands all lands</li> <li>Resilient Landscapes</li> <li>Fire Adapted Communities</li> <li>Safe and Effective Wildfire Response</li> </ul>	O		
BEHAVIOR: Ensures internal agency coordination specialists regarding wildfire and/or prescribed fire Core Competencies: Wildfire response and incident ma	<b>managei</b> nagemen	<b>nent:</b> t processes; l	Fuels management
73. Promotes implementation of the Cohesive Strategy to maintain and develop resilient landscapes, fire adapted communities and safe and effective wildfire response.	O	of fire mana	igement activities.
<ul> <li>74. Encourages and demonstrates coordination with district staffs to integrate fire in all disciplines:</li> <li>Non fire specialists – ie: biologists, ecologists.</li> </ul>	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>75. Provides a team environment encourages local personnel to engage in fire management activities</li> <li>Prescribed fire implementation</li> <li>Wildfire non fire support or incident management team membership</li> <li>BAER</li> </ul>	W/RX		
76. Ensures resource advisors are identified and meet required training to support fire activities.	О		
BEHAVIOR: Integration of risk management proto	col.	•	
Core Competencies: Risk Management			
<ul> <li>77. Engage in meaningful risk assessment and risk decision analysis, use available tools to inform decisions:</li> <li>Relative risk assessment, trade off analysis, go/no go checklist, prescribed fire burn plan, short and long term fire behavior analytical tools ie FSPro, STFB, and decision support applications - WFDSS, IFTDSS</li> </ul>	O		
78. Apply risk processes to minimize unnecessary exposure in wildfire response or prescribed fire maximizing opportunities to achieve management objectives.	О		
BEHAVIOR: Managing wildfire response on assign	ed unit –	using analy	tical tools
Core Competencies: WFDSS/IFTDSS and other decision	on suppor	rt tools.	
79. Engage in meaningful risk assessment and risk decision making, and consider alternatives (objectives, strategies and tactics) against desired outcomes, respondent exposure and probability of success, and values to be protected.	W		

TASK	С	EVAL.	<b>EVALUATOR:</b>
	O	RECORD	Initial & date
	D	#	upon completion
	E		of task

### BEHAVIOR: Managing wildfire response on assigned unit - ordering IMT

Core competencies: Wildfire response and incident management processes; Social, political, economic impacts of fire management activities, collaboration with partners and stakeholders, Fiscal responsibility, WFDSS/IFTDSS and other decision support tools

<ul><li>80. Participate in development of WFDSS decision and write rationale section.</li><li>Type 2</li></ul>	W	
81. Develop Delegation and Leaders Intent Letters that articulate clear objectives for incoming Type 2 IMT– discuss with IC – provide consistent direction within the following documents: JOURNEY	W	
<ul><li>Leaders intent letter</li><li>Delegation letter</li><li>WFDSS decision documentation</li></ul>		
82. Negotiate Type 2 IMT configuration to manage incident with the aid of Fire Management Staff.	W	
<ul> <li>83. Request an Incident Business Advisor, Buying Team, or other resources based on the complexities of the incident ie: JOURNEY</li> <li>Multijurisdictional fires</li> <li>Location of fires</li> <li>Number of incidents</li> <li>Type 1 IMT</li> <li>Political</li> </ul>	W	
84. Initiates and engages in dialogue with neighboring line officers and stakeholders aimed at understanding, acceptance, support for alternatives and likely decisions.	W	

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<b>BEHAVIOR:</b> Managing wildfire response on assign Core Competencies: Wildfire response and incident ma economic impacts of fire management activities, collab fiscal responsibility.	nagemer	nt processes; S	Social, political,
<ul> <li>85. Demonstrate strong oversight with long duration incidents, assure risk assessments and the decision is periodically evaluated and reevaluated; insure changes are understood by IMT, fire management staff, partners, cooperators, regional staffs, etc.</li> <li>Document changes within WFDSS decision documentation</li> <li>Revise decision documentation if needed</li> <li>Review daily IAP, ensure alignment with direction provided at the team in briefing</li> </ul>	W		
86. Meet with IBA on regular basis to actively monitor that the incident costs are meeting objectives, determine if additional cost analysis beyond the IMT is necessary.	W		
87. Assess the needs for Union Representation with the IMT staffing or needs for additional Human Resources.	W		
88. Initiate the request, in-brief and deploy a Burned Area Incident Response (BAER) Team as required.	W		
89. Account and document (JHA) the safety considerations for BAER activities.	W		
BEHAVIOR: Managing wildfire response on assign Core Competencies: Fiscal management	ed unit -	- AAR Fiscal	l Management
90. Identify and oversee incident business advisor and/or buying team.	W		
91. Establish performance expectations for IBA, and Buying team.	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
92. Ensure performance evaluations are completed for IBA, and Buying team.	W		
93. Participate in conversations to determine cost sharing process for multi-jurisdictional incidents – include appropriate partners.	W		
94. Review incident expenditures daily to ensure resource commitment is commensurate with values to be protected.	W		
Tasks Specific to Wildfire AA Positions	s - AD	VANCED	
<b>BEHAVIOR: Demonstrates program leadership:</b> Core competencies: Risk Management; Wildfire Responsess; WFDSS/IFTDSS and other decision support Prescribed Fire Processes; Fire Prevention, Mitigation at Responsibility.	tools; F	uels Manager	nent and
95. Effectively communicates fiscal considerations and is accountable.	W		
<ul> <li>Wildfire response activities, IMT accountability</li> </ul>			
-			

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
BEHAVIOR: Interagency Coordination with Agency Representatives and Key Partners:	y Partne	ers, Local Go	overnment
Core Competencies: Risk Management; Fire prevention WFDSS/IFTDSS and other decision support tools, Soci management activities; Collaboration with partners and	al, politic	cal economic	-
<ul> <li>97. Engages with senior leadership, political appointees or congressional staffs regarding risk, strategies, management direction, focus areas.</li> <li>Wildfire management – impact to local community economic viability, infrastructure etc.</li> <li>Prescribed fire planning/implementation to reduce potential fire hazards.</li> </ul>	O		
<b>BEHAVIOR: Engage in Preseason planning</b> Core Competencies: Wildfire response and incident ma economic impacts of fire management activities; Collaboration	_	-	-
<ul> <li>98. Attend Agency Administrator Field Course for appropriate certification</li> <li>M-582</li> </ul>	0		
99. Participate in Regional/National Team meetings to deliver leaders intent.	O		
BEHAVIOR: Managing wildfire response on assigne	ed unit -	ordering IM	<b>I</b> T
Core competencies: Wildfire response and incident may economic impacts of fire management activities, collaboration of the property of the pro	oration w	ith partners	-
<ul><li>100. Participate in development of WFDSS decision and write rationale section.</li><li>Type 1</li></ul>	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>101. Develop Delegation and Leaders Intent Letters that articulate clear objectives for incoming Type 1 IMT – discuss with IC – provide consistent direction within the following documents:</li> <li>Leaders intent letter</li> <li>Delegation letter</li> <li>WFDSS decision documentation</li> </ul>	W		
102. Negotiate Type 1 IMT configuration to manage incident with the aid of Fire Management Staff.	W		
103. Determine the need for Area Command, Unified Command, cost sharing or apportionment to assist with the incident workload.	W		
104. Coordinates with partner agencies and stakeholders on multijurisdictional fires to issue a joint delegation of authority, and develop a single WFDSS decision that interfaces appropriately with partner agency/s decision documentation process.	W		
105. Establish and approve cost share agreements for multijurisdictional incidents or unified command, engage with cost apportionment negotiations with partners in a timely manner.	W		
BEHAVIOR: Managing wildfire response on assigned Core Competencies: Fiscal management	ed unit -	– AAR Fiscal	Management
106. Initiate cost apportionment procedures when appropriate.			

TASK	C	EVAL.	<b>EVALUATOR:</b>
	O	RECORD	Initial & date
	D	#	upon completion
	E		of task

#### Tasks Specific to Prescribed Fire AA Positions (Low, Moderate, High)

The expectation is for the AA to use the following 16 elements at 3 different times in their career to obtain certification for Low, Moderate or High.

For prescribed fire experience, it is important that trainees be exposed to the full range of the process, from the AA's role in determining the final complexity rating, approval of the prescribed fire plan, authorization of the ignition, the AA's role during implementation including interaction with fire staff and/or the burn boss. Typically, it is more meaningful to bring a Coach to the trainee's unit as decisions are made on the trainee's own area of responsibility. Shadow assignments that expose AA trainee's to projects away from their home unit are useful, especially for situations where the AA trainee's home unit does not have an active prescribed fire program or projects of the complexity level for which the trainee is seeking certification.

### **BEHAVIOR:** Demonstrates program leadership: Core competencies: Risk Management; Wildfire Response and Incident Management Processes; WFDSS/IFTDSS and other decision support tools; Fuels Management and Prescribed Fire Processes; Fire Prevention, Mitigation and Education Processes, Fiscal Responsibility. O 107. Provide oversight to landscape level risk assessments and compare them to the goals and objectives outlined in the Land Resource Management Plan (LRMP). O 108. Actively engages with other AA's to discuss and share information relevant to fire management topics – fostering a learning environment – prescribed fire. RX109. Effectively communicates fiscal considerations and is accountable. Prescribed fire implementation and treatment activities.

TASK	C 0	EVAL. RECORD	EVALUATOR: Initial & date		
	D	#	upon completion		
	E		of task		
<b>BEHAVIOR:</b> Fire personnel meets qualifications and training standards: Core Competencies: Wildfire Response and Incident Management Processes, Fuels Management and Prescribed Fire Processes					
<ul> <li>110. Aware of wildland fire qualifications the structure of fire management and how those qualifications support incident management teams and prescribed fire implementation.</li> <li>Participates and is actively engages in preseason readiness reviews.</li> <li>Aware of prescribed fire implementation activities and associated qualifications.</li> </ul>	O				
BEHAVIOR: Interagency Coordination with Agency Partners, Local Government Representatives and Key Partners:  Core Competencies: Risk Management; Fire prevention, mitigation and education processes; WFDSS/IFTDSS and other decision support tools, Social, political economic impacts of fire management activities; Collaboration with partners and stakeholders;					
<ul> <li>111. Engages with senior leadership, political appointees or congressional staffs regarding risk, strategies, management direction, focus areas.</li> <li>Prescribed fire planning/implementation to reduce potential fire hazards.</li> </ul>	0				
112. Build decision maker and key stakeholder capacity to manage the uncertainties and inherent risks of fires. (For example preseason meetings with local elected officials and cooperators.)	0				
<ul> <li>113. Review interagency cooperative agreements to ensure effectiveness and efficiency.</li> <li>Treating fuels across all lands – implementation of Cohesive Strategy</li> </ul>	О				

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>114. Coordinate and encourage agency partners to participate and engage in Landscape Fire Risk Assessments.</li> <li>Demonstrate awareness and implementation of Landscape fire risk assessment.</li> <li>Implement risk assessment information help guide incident objectives and leaders intent for wildfire management regardless of land ownership.</li> <li>Implement risk assessment information to guide prescribed fire planning and implementation activities.</li> <li>Use decision support tools to enhance risk assessments (WFDSS/IFTDSS)</li> </ul>	O		
<ul> <li>115. Demonstrates and implements an understanding of the Cohesive Strategy.</li> <li>Manages wildfire with the intent of all hands all lands</li> <li>Resilient Landscapes</li> <li>Fire Adapted Communities</li> <li>Safe and Effective Wildfire Response</li> </ul>	0		
BEHAVIOR: Ensures internal agency coordination specialists regarding wildfire and/or prescribed fire Core Competencies: Wildfire response and incident man and prescribed fire processes; Social, political economic	<mark>managei</mark> nagemen	<b>nent:</b> t processes; l	Fuels management
116. Promotes implementation of the Cohesive Strategy to maintain and develop resilient landscapes, fire adapted communities and safe and effective wildfire response.	О		
<ul> <li>117. Encourages and demonstrates coordination with district staffs to integrate fire in all disciplines:</li> <li>Non fire specialists – ie: biologists, ecologists.</li> </ul>	О		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
<ul> <li>118. Provides a team environment - encourages local personnel to engage in RX management activities</li> <li>Prescribed fire implementation</li> </ul>	RX		
BEHAVIOR: Integration of risk management proto Core Competencies: Risk Management	col.		
<ul> <li>119. Engage in meaningful risk assessment and risk decision analysis, use available tools to inform decisions:</li> <li>Relative risk assessment, trade off analysis, go/no go checklist, prescribed fire burn plan, short and long term fire behavior analytical tools ie FSPro, STFB, and decision support applications - WFDSS, IFTDSS.</li> <li>Risk 101 and Risk training materials</li> </ul>	O		
120. Apply risk processes to minimize unnecessary exposure in prescribed fire maximizing opportunities to achieve resource objectives.	О		
BEHAVIOR: Manage and Oversee Prescribed Fire Implementation Core Competencies: Risk Management, WFDSS/IFTDSS and other decision support tools, Fuels management and prescribed fire processes, social, political, economic impacts of fire management activities, collaboration with partners and stakeholders.			
121. Ensures compliance with national and regional office policies pertaining to prescribed fire.	О		
122. Ensures a prescribed fire plan is written and approved for each project prior to implementation in accordance to the Interagency Prescribed Fire Planning and Implementation Guide.	0		
123. Ensures the prescribed fire plan has been reviewed by a technical reviewer.	0		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
124. Ensures the prescribed fire plans are designed to achieve desired conditions as described in the LRMP and project specific NEPA.	О		
125. Approve prescribed fire plan amendments and determine the need for additional technical review of proposed plan amendments prior to final approval.	О		
<ul> <li>126. Employs qualified technical reviewer to help determine whether the complexity analysis is accurate with considerations to the following:</li> <li>Fuels, weather and fire behavior.</li> <li>Operational parameters to meet project objectives.</li> <li>Discuss with the plan preparer discrepancies from the technical review to meet agency policy and direction.</li> </ul>	0		
127. Reviews and reauthorizes/approves prescribed fire plans if more than one year elapsed since the plan was approved/authorized.	О		
128. Discusses the conditions under which the prescribed fire is to be conducted with the burn boss/FMO and authorizes the ignition of prescribed fire projects.	RX		
129. Discuss implementation conditions for the prescribed fire with the burn boss/FMO, authorize ignition of the prescribed fire projects.	RX		
130. Recognizes circumstances when higher-level approval authority for initiation of prescribed fire must be sought per agency policy (e.g. National PL 4/5 or "Extreme" NFDRS conditions).	O		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
131. Ensures coordination with neighbors, cooperators and air quality regulators has occurred and agreements are in place as necessary.	RX		
132. Demonstrates familiarity with minimum requirements for declaration of wildfire originating from prescribed fire including expectations for notification and subsequent review guidelines.	0		
133. Demonstrates familiarity with policy requirements in the event of violation of National Ambient Air Quality Standards (NAAQS) resulting in a Notice of Violation (NOV) from air quality regulators including expectations for notification and subsequent review guidelines.	0		
134. Ensures completed projects are properly monitored, evaluated, and documented in the project file.	RX		
<ul> <li>Visiting prescribed fire treatment projects.</li> <li>Participating in pre/post-season training or meetings to share leader's intent and recognize achievement by prescribed fire personnel.</li> <li>Conducting regular reviews and inspection of the prescribed fire program to promote reliability and continual improvement.</li> </ul>	RX		

	Evaluation Decemb #
	Evaluation Record #  Trainee Information
Printed Na	me:
	sition on Incident/Event:
Home Unit	t/Agency:
Home Unit	Agency Address and Phone Number:
	Evaluator Information
Printed Na	me:
Evaluator I	Position on Incident/Event:
Home Unit	t/Agency:
Home Unit	t/Agency Address and Phone Number:
	Incident/Event Information
Incident/Ev	vent Name: Reference (Incident Number/Fire Code):
Duration:	
	ind: Wildfire, Prescribed Fire, All Hazard, Other (specify):
,	nclude Geographic Area, Agency, and State):
_	ent Type (circle one): Type 5, Type 4, Type 3, Type 2, Type 1, Area Command
·	bed Fire Complexity Level (circle one): Low, Moderate, High
FBPS Fuel	Model Letter: G = Grass, B = Brush, T = Timber, S = Slash
	Evaluator's Recommendation (Initial only one line as appropriate)
1)	The tasks initialed and dated by me on the Qualification Record have been performed under my supervision in a satisfactory manner. The trainee has successfully performed all tasks in the PTB for the position. I have completed the Final Evaluator's Verification section and recommend the trainee be considered for agency certification.
2)	The tasks initialed and dated by me on the Qualification Record have been performed under my supervision in a satisfactory manner. However, opportunities were not available for all tasks (or all uncompleted tasks) to be performed and evaluated on this assignment. An additional assignment is needed to complete the evaluation.
3)	The trainee did not complete certain tasks in the PTB in a satisfactory manner and additional training, guidance, or experience is recommended.
4)	The individual is severely deficient in the performance of tasks in the PTB for the position and additional training, guidance, or experience is recommended prior to another training assignment.
C	

Evaluator's Signature:\_\_\_\_\_\_ Date:\_\_\_\_\_
Evaluator's Relevant Qualification (or agency certification):\_\_\_\_\_\_

	Evaluation Record #
	Trainee Information
Printed Nam	ne:
Trainee Posi	tion on Incident/Event:
Home Unit/A	Agency:
Home Unit /	Agency Address and Phone Number:
	Evaluator Information
Printed Nam	e:
Evaluator Po	osition on Incident/Event:
Home Unit/A	Agency:
Home Unit /	Agency Address and Phone Number:
	Incident/Event Information
Incident/Eve	ent Name: Reference (Incident Number/Fire Code):
Duration:	
Incident Kin	d: Wildfire, Prescribed Fire, All Hazard, Other (specify):
Location (in	clude Geographic Area, Agency, and State):
Managemen	t Type (circle one): Type 5, Type 4, Type 3, Type 2, Type 1, Area Command
OR Prescribe	ed Fire Complexity Level (circle one): Low, Moderate, High
FBPS Fuel N	Model Letter: $G = Grass$ , $B = Brush$ , $T = Timber$ , $S = Slash$
	Evaluator's Recommendation (Initial only one line as appropriate)
,	The tasks initialed and dated by me on the Qualification Record have been performed under my supervision in a satisfactory manner. The trainee has successfully performed all tasks in the PTB for the position. I have completed the Final Evaluator's Verification section and recommend the trainee be considered for agency certification.
	The tasks initialed and dated by me on the Qualification Record have been performed under my supervision in a satisfactory manner. However, opportunities were not available for all tasks (or all uncompleted tasks) to be performed and evaluated on this assignment. An additional assignment is needed to complete the evaluation.
	The trainee did not complete certain tasks in the PTB in a satisfactory manner and additional training, guidance, or experience is recommended.
	The individual is severely deficient in the performance of tasks in the PTB for the position and additional training, guidance, or experience is recommended prior to another training assignment.
Comments:	

certification):

Evaluator's Relevant Qualification (or agency

Evaluator's Signature:\_\_\_\_\_\_ Date:\_\_\_\_\_